

Operational Management Chapter 3 – Operations Strategy

Business Objectives

→ define an overall strategy and align all operations activities with it

Strategic

→ consistent to organizational strategy with overall organizational objectives, consistent in time w/ organizational goals

Operational Strategy

→ focus on the activities of various organizational departments that contribute to achieve long term goals

→ align with business objectives

Operational strategy concerns the process of strategic decision-making and the implementation and activities of the operations. Aligning this operational strategy with the business strategy involves a hierarchical relationship between the two business levels

Four-Stage Model of Strategy M. Mintzberg (1987)

Stage 1:

→ establish a vision and mission

→ determine to what ends, in a series of strategic, tactical and competitive moves

→ implementing strategy that the overall strategy then governs

Stage 2:

→ implemented by formulating sub-strategies

→ applying them over time

Stage 3:

→ the organization is using the basic tactical choices

→ organizational supports operations by allocating appropriate resources

→ control plans, resource requirements, etc. over the short

Stage 4:

→ stage is achieved (the organization is implementing) operating strategy of the entire business

Business

→ operational focus is on tactical, immediate, production related things, manufacturing, etc. things

→ they are concerned w/ competition and their own daily output

Operations Management Chapter 2 Solutions

Michael Hoelscher



Operations Management Chapter 2 Solutions:

Operations Management Chapter 2 Solutions Book Review: Unveiling the Magic of Language

In an electronic era where connections and knowledge reign supreme, the enchanting power of language has been apparent than ever. Its power to stir emotions, provoke thought, and instigate transformation is really remarkable. This extraordinary book, aptly titled "**Operations Management Chapter 2 Solutions**," published by a highly acclaimed author, immerses readers in a captivating exploration of the significance of language and its profound impact on our existence. Throughout this critique, we will delve into the book's central themes, evaluate its unique writing style, and assess its overall influence on its readership.

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