

VISEGRÁD GROUP EXPERTISE AND POSITION IN THE SAMSUNG GLOBAL VALUE CHAIN: A CASE STUDY OF SAMSUNG ELECTRONICS IN THE V4 COUNTRIES

Endrődi-Kovács, V., Kutasi, G., Magasházi, A.

The participation of national V4 electronic industry in global value chains is a source of additional output, in addition to, a driver of technological development and employment. The aim of the study is to analyse whether the V4 region has the expertise capacity to upgrade its position in the electronics GVC integrated into the Samsung company. The analysis is built on the theory of GVC and the methodology of surveying the V4 labour market and education related to engineering. The quantitative results are supplemented with research interviews with Samsung managers and related municipal leaders. The analysis concludes on V4 upgrading opportunities in electronics GVCs determined by expertise.

Keywords: global value chain; global production networks; Samsung Electronics; Visegrad countries; innovation; expertise

JEL classification: F23, O31, O32

1. Introduction

National industrial enterprises within the transnationalized corporate networks are sources of additional output, drivers of technological development and employment, and can contribute extra income to the national economies. The electronics industry is one of the most important sectors which integrate V4 economies into Global Value Chains (GVC)/Global Production Networks (GPN). Samsung Electronics Co., Ltd. (SEC) was among the first companies which invested in Central and Eastern European (CEE) countries from the beginning of the 1990s. The paper analyzes the opportunities offered for the V4 economies to be integrated in the SEC global value chain in the past nearly three decades and discusses the different trajectories of the individual countries. SEC with its 169 subsidiaries world-wide is the flagship company of the Samsung Group, which ranked 6th in 2017 in terms of brand value in the world. SEC has sales affiliates in 31 European countries, the volume of production, however, has undergone strong consolidation. The paper discusses whether the level of integration in SEC GVC has resulted in upgrading of local subsidiaries and suppliers in the electronics industry of V4 countries, and looks at what means state institutions in the V4 countries still possess to assist in plugging into the SEC Global Value Chain through activities with higher value added – such as R&D and product design. Three topics are identified as factors important for a Korean company to extend its activity: expertise, state aid and market location.

The analyzed hypothesis is whether the V4 economies are stuck into activities with lower value added in the global value chain because of limited expert capacities. The study focuses on the development of V4 expertise relevant for Samsung. Besides, based on this approach, it also attempts to answer such current questions like why only Poland has R&D activity in the SEC GVC among the V4 countries or why SEC closes its factory in Slovakia.

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Technology Transfer and International Production Jin W. Cyhn, 2002 This book analyses the technology development efforts of Korea's electronics industry the country's largest exporter It asks how the Korean electronics industry was able to develop both in terms of production and technology despite low inflows of licensing and foreign direct investments The book argues that the key to its spectacular growth has been through its participation and learning from an inter firm arrangement called original equipment manufacturing arrangement OEM A number of firm level case studies on the Korean electronics industry support this argument The role of the government especially related to its technology policy has also been analysed The government was effective in providing financial incentives for the firms technological upgrading efforts but its supplying of direct technological assistance had limited success Overall this book argues that contrary to many previous studies the role of multinational enterprises has been significant in the development of Korea's electronics industry and that they have acted as a technological tutor for Korea through OEM P xiv tributors world 0 *Journal of Communications and Networks*, 2009 *Who's Who in Finance and Industry, 1989-1990*, 1989-09 Dynamic Techno-management Capability Youngrak Choi, 1996 Based on a study examining the dynamics of technological development of Samsung's semiconductors this text investigates the role of Management of Technology in achieving firms competitiveness The essence of this study is to recognise the built in charac Who's who in Finance and Industry, 1999 Who's who in America, 2003 **Who's Who in Science and Engineering 2008-2009** Who's Who Marquis, Marquis Who's Who, 2007-12 **Report of the Special Rapporteur on Contemporary Forms of Slavery, Including Its Causes and Consequences** United Nations. General Assembly, 2015 **Library & Information Science Abstracts**, 2006 Who's Who in the West, 1996-1997 Marquis Who's Who, Marquis Who's Who Staff, 1995-11

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