

CHAPTER 1: Project Management Concepts

Chapter Concepts

This chapter presents an overview of project management concepts. Based upon this chapter, students will become familiar with the:

- Definition of a project and its attributes
- Key constraints within which a project must be managed
- Life cycle of a project
- Definition of project management
- Elements of the project management process
- Identification and engagement of stakeholders
- Implications of global project management
- Project Management Institute
- Benefits of project management

Learning Outcomes

After studying this chapter, the learner should be able to:

1. Define what a project is
2. List and discuss the attributes of a project
3. Explain what is meant by project objectives
4. Define what is meant by project deliverable
5. Provide examples of projects
6. Discuss project constraints
7. Describe the phases of the project life cycle
8. Define and apply project management
9. Discuss the steps of the planning process
10. Identify the three elements of the executing process
11. Create a stakeholder register
12. Discuss stakeholder engagement
13. Discuss some implications of global project management
14. Discuss the Project Management Institute
15. List benefits of project management techniques

Project Management Knowledge Areas from PMBOK® Guide

Concepts in this chapter support the following Project Management Knowledge Areas of the PMB Guide to the Project Management Body of Knowledge (PMBOK® Guide):

- Project Integration Management
- Project Stakeholder Management

Teaching Strategies

1. Let the students know that this course isn't only for project managers. It is also for anyone involved in working on a project.
2. Stress to them that what makes projects successful are the people involved. In order for the class to be successful they must actively be involved.
3. Encourage all students to participate by asking them to identify projects they have been involved in during their life.
4. For each project ask them what the objective was, what the constraints were, what the schedule was, and what resources were used.
5. Ask them if they can identify any project managers in the real world. If they get stuck, give them some time to think about the sports or music.
6. Ask your students to discuss something they did during the past summer or winter break, such as take a vacation, go to a concert, or watch a play.
7. Ask them how those activities relate to project management.
8. The Internet exercises in this chapter are very important. They involve the investigation of the Project Management Institute's website. Inform the class that since it was founded in 1969, the Project Management Institute (PMI) membership is approaching 500,000 members in nearly 250 countries and has about 250 chapters in more than 60 countries. The association has over 20 online communities of practice. Pennsylvania-based PMI is, by far, the leading nonprofit professional association in the area of project management. It establishes standards, sponsors seminars, develops educational programs, has a professional certification program, and publishes Project Management Journal and PM Network. It has an excellent website for project management. Students can have some fun with this site.

Lecture Notes

1. Real World Project Management Example

Visnets & Microsoft Culture for Project Success

Culture is a way of thinking that distinguishes one group of people from other groups of people. An organization's culture of innovation is the support for new ideas, risk, and failure. Behavior and attitudes are influenced by culture. Actions such as assertiveness, collectivism, or humane orientation can be defined for different cultures and influences how a project manager makes decisions related to managing a project and project team members.

- The story presented in this first vignette is based on a research study of project members in four countries: Austria, Canada, Finland, and South Korea. The characters are created based upon the findings of the study.
 - Many companies have offered professional development on understanding diversity and culture to learn about corporate innovation culture and its relationship with assertiveness, collectivism, and humane orientation.
 - Cross-cultural management can be influenced by managerial practices and other organizational factors. Innovation activities often include stamping programs, incentives for initiating new ideas, and monetary and nonmonetary rewards.
 - Companies with a high innovation culture also had members who showed high levels of analytical behaviors and a high problem-solving orientation.

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Project Management for Healthcare David Shirley, 2024-06-04 Project Management for Healthcare Third Edition covers the significant changes in both the direction of healthcare and the direction of project management in the post COVID pandemic area A new chapter lets the reader reflect on the COVID pandemic in terms of project management The third edition features changes related to The Project Management Institute's PMBOK Guide Seventh Edition and emphasizes tailoring performance domains and value delivery systems all from the perspective of the healthcare field The book details the prevalence of online data and the need for its protection The book explains how data can be protected during a project's lifecycle Another chapter covers how Agile can be applied to projects in healthcare This new edition also covers green technology and sustainability Exploring the discipline of project management from a healthcare perspective the book dissects the project process and covers the management skills required to successfully manage a project By defining a project to include the tools and techniques required the book shows how to successfully deliver a project from identifying stakeholders and developing and gaining consensus on requirements to constructing a project plan It also covers in detail the skills required to successfully manage project stakeholders and team members Managing healthcare projects using the discipline of project management is a skill that can help healthcare professionals better utilize limited resources both human and monetary and ensure the highest possible quality of care to meet or exceed their stakeholders' expectations Project Management for Healthcare Third Edition shows how to use the discipline of project management to achieve those goals successfully

Software War Stories Donald J. Reifer, 2013-10-14 A comprehensive practical book on software management that dispels real world issues through relevant case studies Software managers inevitably will meet obstacles while trying to deliver quality products and provide value to customers often with tight time restrictions The result Software War Stories This book provides readers with practical advice on how to handle the many issues that can arise as a software project unfolds It utilizes case studies that focus on what can be done to establish and meet reasonable expectations as they occur in government industrial and academic settings The book also offers important discussions on both traditional and agile methods as well as lean development concepts Software War Stories Covers the basics of management as applied to situations ranging from agile projects to large IT projects with infrastructure problems Includes coverage of topics ranging from planning estimating and organizing to risk and opportunity management Uses twelve case studies to communicate lessons learned by the author in practice Offers end of chapter exercises sample solutions and a blog for providing updates and answers to readers' questions Software War Stories Case Studies in Software Management mentors practitioners software engineers students and more providing relevant situational examples encountered when managing software projects and organizations

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