



Anatomy

OF A BREAKFAST SANDWICH

For Subway, building a better a.m. sandwich is a true balancing act.

BY SAMANTHA OLLER | soiler@cspnet.com

Most observers agree: Subway's national breakfast sandwich program was a total no-brainer.

You have a massive, 25,000-site-strong restaurant network. You have combination ovens, introduced in 2004 and now toasting 90% of Subway sandwiches, already in the restaurants and fully capable of much more. You have a heavy a.m. focus from the quick-serve-restaurant (QSR) competition—McDonald's, Burger King, Arby's—making some type of response almost mandatory.

And then there's the fact that, as of last year, 40% of Subway franchisees were already selling some form of breakfast offering.

"Subway is a perfect example of a chain that's really not doing anything [big] in breakfast; it's just a matter of opening the stores a few hours early," says Shirley Mathiasel, CEO of New York-based Ripe Ideas Inc., a consultant who works with food and equipment manufacturers to bring their products to market. "It's really smart on their behalf: They're bringing in only a couple more ingredients and utilizing a platform—a speed-cook oven—that they already have."

But as any c-store retailer with foodservice experience can attest, even a natural menu extension can become incredibly complex to create and implement. For Subway, its main selling point—customizability—also proved to be one of its biggest challenges. Each component of the breakfast sandwiches had to exist harmoniously with the rest of the sandwich offer. Meanwhile, the resulting product had to win over not only consumers, but also the bulk of the company's franchisee base.



BUILD IT AND THEY WILL COME

- 1 Choose bread: light wheat English muffin, flatbread or 6-inch or footlong sub roll
- 2 Choose omelet: egg or egg white
- 3 Add cheese: sliced American, provolone, pepper Jack, Swiss or Cheddar; shredded Monterey Cheddar or mozzarella; or none
- 4 Add meat: bacon, steak, Black Forest ham or other lunchmeat
- 5 Add vegetables: green peppers, red onions, tomatoes, lettuce or other vegetable
- 6 Add a sauce: sweet onion, chipotle Southwest, honey mustard, ranch, red wine vinaigrette or none
- 7 Heat and serve.

Of A Breakfast Sandwich Turbochef

B Lingard



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