

# Project Management Case Studies and Lessons Learned

Stakeholder, Scope,  
Knowledge,  
Schedule,  
Resource  
and Team  
Management

# Project Management Case Studies And Lessons Learned

**Harold Kerzner**



## **Project Management Case Studies And Lessons Learned:**

*Project Management Case Studies and Lessons Learned* M. Kemal Atesmen,2014-12-01 Project managers who lead globally dispersed teams face unique challenges in managing project stakeholders scope knowledge sharing schedules resources and above all team execution in a global business environment Finding timely solutions to challenging events becomes more difficult in a global project environment This book presents more than **Project Management Case Studies** Harold Kerzner,2017-04-24 THE 1 PROJECT MANAGEMENT CASE STUDIES BOOK NOW FEATURING NEW CASES FROM DISNEY THE OLYMPICS AIRBUS BOEING AND MORE After on the job experience case studies are the most important part of every project manager s training This Fifth Edition of Project Management Case Studies features more than one hundred case studies that detail projects at high profile companies around the world These cases offer you a unique opportunity to experience first hand project management in action within a variety of contexts and up against some of the most challenging conditions any project manager will likely face New to this edition are case studies focusing on agile and scrum methodologies Contains 100 plus case studies from companies that illustrate both successful and not so successful project management Represents an array of industries including medical and pharmaceutical aerospace entertainment sports manufacturing finance telecommunications and more Features 18 new case studies including high profile cases from Disney the Olympics Boeing 787 Dreamliner and Airbus 380 Follows and supports preparation for the Project Management Professional PMP Certification Exam Experienced PMs project managers in training and students alike will find this book to be an indispensable resource whether used as a standalone or combined with the bestselling Project Management A Systems Approach to Planning Scheduling and Controlling 12th Edition PMI CAPM PMBOK PMP and Project Management Professional are registered marks of the Project Management Institute Inc *Project Management Case Studies and Lessons Learned* M. Kemal Atesmen,2014-12-01 Project managers who lead globally dispersed teams face unique challenges in managing project stakeholders scope knowledge sharing schedules resources and above all team execution in a global business environment Finding timely solutions to challenging events becomes more difficult in a global project environment This book presents more than 80 case studies designed to help project managers craft solutions to the typical problems that can occur in global projects The author describes surprising unexpected and catastrophic cases that he encountered during his 35 years of project management experience in the global arena The author details the background of each challenging case and then explains how he remedied the issue at hand Some cases involve a logical step by step approach toward a solution while others require unorthodox steps to get the project on the right track The book includes lessons learned after every case This book is designed to help global project managers become more proactive careful disciplined and ready for sudden surprises that can affect their projects The project cases detailed in this book support and guide the strategizing process that occurs during the execution of global projects The book emphasizes the importance of documenting lessons

learned after each project to prevent making the same mistakes in the future Project Management Lessons Learned MEL. BOST,2021-06-30 Lessons Learned is an important phase in project management This is when organizations can pave the way for future project success by documenting mistakes so they are not repeated and recording best practices so they are repeated This book covers the important role a project management office PMO plays in promoting lessons learned Project managers learn how to improve processes by applying lessons learned The book emphasizes actionability or producing a process improvement that can be acted upon by anyone in the PMO or project team **Project Recovery** Harold Kerzner,2014-02-07 Best practices for picking up the pieces when projects fail There are plenty of books available offering best practices that help you keep your projects on track but offer guidance on what to do when the worst has already happened Some studies show that more than half of all large scale project fail either fail completely or at least miss targeted budget and scheduling goals These failures cost organizations time money and labor Project Recovery offers wise guidance and real world best practices for saving failed projects and recovering as much value as possible from the wreckage Since failing project cannot be managed using the same lifecycle phases employed with succeeding projects most project management professionals are unprepared to tackle the challenge of project recovery This book presents valuable case studies and a recovery project lifecycle to help project managers identify and respond effectively to a troubled project Includes case studies and best practices for saving failing projects or recovering projects that have already failed Written by experience project manager Howard Kerzner the author of Project Management Best Practices Third Edition Features proven techniques for performing project health checks and determining the degree of failure and the recovery options available Includes a new recovery lifecycle that includes phases and checklists for turning around failing projects With comprehensive case studies checklists worksheets and cross listings to the appropriate project management body of knowledge Project Recovery offers a much needed lifeline for managers facing the specter of failure **Case Studies in Project, Program, and Organizational Project Management** Dragan Z. Milosevic,Peerasit Patanakul,Sabin Srivannaboon,2011-08-17 The ever expanding market need for information on how to apply project management principles and the PMBOK contents to day to day business situations has been met by our case studies book by Harold Kerzner That book was a spin off from and ancillary to his best selling text but has gained a life of its own beyond adopters of that textbook All indications are that the market is hungry for more cases while our own need to expand the content we control both in print and online would benefit from such an expansion of project management case content The authors propose to produce a book of cases that compliment Kerzner s book A book that offers cases beyond the general project management areas and into PMI s growth areas of program management and organizational project management The book will be structured to follow the PMBOK in coverage so that it can not only be used to supplement project management courses but also for self study and training courses for the PMP Exam PMI PMBOK PMP and Project Management Professional are registered marks of the Project

Management Institute Inc Project Management Best Practices Harold Kerzner,2014-01-14 Senior executives and project managers from more than 50 world class companies offer their best practices for successful project management implementation The first two editions of the bestselling Project Management Best Practices helped project managers navigate the increasingly complex task of working within global corporations employing distant and diverse work teams This new Third Edition includes the same valuable wealth of proven best practices while following up on case studies from previous editions and offering new case studies on project management practices at large and small companies The Third Edition offers insight from project managers and executives at more than fifty global companies in all sectors of the market These industry leading professionals offer insight and best practices for Project risk management Project management for multinational cultures and cultural failures Focusing on value as well as cost and schedule Integrated and virtual project teams Covering the latest developments in the project management field Project Management Best Practices Third Edition offers a must have window into the issues and solutions facing corporate managers project and team managers engineers project team members and business consultants in today s global market **Project Management Case Studies 4E** Harold Kerzner,2015 Exerpts selected from the 4th edition of Project management case studies by Harold Kerzner 2013 and compiled for the CS 339 Fundamentals of IT Project Management class at Northeastern Illinois University In Search of Excellence in Project Management Harold R. Kerzner,1998-01-27 This book discusses the changes that world class organizations have made to achieve excellence in project management Learn how these organizations refocused to accommodate a projects based approach and how they plan budget complete and assess their mission critical projects The implementation of project management ideas and methods is leading to more efficient service delivery and production more accurate budgeting greater profitability and improved stakeholder relationships world wide In Search of Excellence in Project Management shows how these benefits can be yours as well **Annual Evaluation Report** Kokusai Kyōryoku Jigyōdan,2013 **IVHS Institutional Issues and Case Studies. TravTek Case Study. Final Report** ,1994 **Project Management Best Practices** Harold Kerzner,2006-07-12 Project Management Best Practices focuses on such companies as Computer Associates Symcor and Satyam It presents new information from companies who have been unheard from in the past though they represent some of the largest growth areas in the world today *From Packard to Perry* Wilbur D. Jones,1996 Innovation in Technology Management Dundar F. Kocaoglu,Timothy Roy Anderson,1997 *Good Practices on Indigenous Peoples' Development* ,2006 Bibliography of Publications P. C. Mohan,1999 Africa region series *The National Guide to Educational Credit for Training Programs* American Council on Education,2005 Highlights over 6 000 educational programs offered by business labor unions schools training suppliers professional and voluntary associations and government agencies Knowledge Management Case Book Thomas H. Davenport,Gilbert J. B. Probst,2002-06-10 This book provides a perspective on knowledge management at Siemens an internationally recognised benchmark by presenting the

reader with the best of the corporation's practical applications and experiences Tom Davenport and Gilbert Probst bring together instructive case studies from different areas that reflect the rich insights gained from years of experience in practising knowledge management Most of the cases have been updated for the second edition New cases have been added The Knowledge Management Case Book provides a comprehensive account of how organisational knowledge assets can be managed effectively Specific emphasis is given to the development of generic lessons that can be learned from Siemens experience The book also offers a roadmap to building a mature knowledge enterprise thereby enhancing our understanding of the steps that need to be taken in order to sustain competitive dominance in the knowledge economy Presenting applications from very different areas this practice orientated book is really outstanding in the broad field of KM literature Perhaps the most revealing and interesting part of the cases in this book is not the analysis of the various knowledge management tools and processes but the description of their development of how they come about of how commitment was gained of how implementation was led Yves Doz The Timken Chaired Professor of Global Technology and Innovation at INSEAD Fontainebleau This case book brings insights how our most valuable resource makes those tools happen I found this book exciting reading because it is to my knowledge the only book where a single company with a wide variety of knowledge management approaches accumulates years of experiences and lessons learned Edited by two of the leading thinkers in the field of knowledge management this book will show the way you practise knowledge management in your company Heinz Fischer Global Head of HR Deutsche Bank AG This book is a rare and valuable description of a single company's knowledge management journey Siemens has made impressive advances in becoming a knowledge driven firm and this volume details many of its directions and waystations Laurence Prusak Executive Director IBM Institute for Knowledge Management Though there are many books on Knowledge Management this is a unique one on a sense that it provides practical application of KM rather than the jargon Sushil Modi Foundation Chair Professor and Group Chair Department of Management Studies Indian Institute of Technology New Delhi Business Periodicals Index ,2003 **Project Management** Harvey Maylor,2005 Combining a strong academic approach with relevant practical cases this text skilfully shows the range of issues that face project managers throughout the project cycle Harvey Maylor considers projects as being a core business activity and approaches the subject from a strategic perspective covering both the role of projects in the execution of organisational strategy and the application of strategic principles in projects Classic features Covers a wide range of project settings from traditional large scale industrial projects through to small scale personal projects in both service and manufacturing settings Each chapter contains examples of Project Management in Practice as well as case studies discussion questions and exercises to help you check your understanding This new Media Edition comes with a free CD Rom containing a 60 day evaluation version of Microsoft Office Project Professional 2003 to help familiarise you with the most commonly used project management software Project Management is used extensively to accompany courses on

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## **Table of Contents Project Management Case Studies And Lessons Learned**

1. Understanding the eBook Project Management Case Studies And Lessons Learned
  - The Rise of Digital Reading Project Management Case Studies And Lessons Learned
  - Advantages of eBooks Over Traditional Books
2. Identifying Project Management Case Studies And Lessons Learned
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Project Management Case Studies And Lessons Learned
  - User-Friendly Interface
4. Exploring eBook Recommendations from Project Management Case Studies And Lessons Learned
  - Personalized Recommendations
  - Project Management Case Studies And Lessons Learned User Reviews and Ratings
  - Project Management Case Studies And Lessons Learned and Bestseller Lists
5. Accessing Project Management Case Studies And Lessons Learned Free and Paid eBooks
  - Project Management Case Studies And Lessons Learned Public Domain eBooks
  - Project Management Case Studies And Lessons Learned eBook Subscription Services
  - Project Management Case Studies And Lessons Learned Budget-Friendly Options

6. Navigating Project Management Case Studies And Lessons Learned eBook Formats
  - ePub, PDF, MOBI, and More
  - Project Management Case Studies And Lessons Learned Compatibility with Devices
  - Project Management Case Studies And Lessons Learned Enhanced eBook Features
7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Project Management Case Studies And Lessons Learned
  - Highlighting and Note-Taking Project Management Case Studies And Lessons Learned
  - Interactive Elements Project Management Case Studies And Lessons Learned
8. Staying Engaged with Project Management Case Studies And Lessons Learned
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Project Management Case Studies And Lessons Learned
9. Balancing eBooks and Physical Books Project Management Case Studies And Lessons Learned
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Project Management Case Studies And Lessons Learned
10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
11. Cultivating a Reading Routine Project Management Case Studies And Lessons Learned
  - Setting Reading Goals Project Management Case Studies And Lessons Learned
  - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Project Management Case Studies And Lessons Learned
  - Fact-Checking eBook Content of Project Management Case Studies And Lessons Learned
  - Distinguishing Credible Sources
13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
14. Embracing eBook Trends
  - Integration of Multimedia Elements

- Interactive and Gamified eBooks

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