

Third Edition

Operations Strategy

Nigel Slack
Michael Lewis

Ideal for Advanced Undergraduate and Postgraduate students, this book builds on concepts from Strategy Management, Operations Management, Marketing and HRM to give students a comprehensive understanding of Operations Strategy.

Features

- Comprehensive and accessible with authoritative authoring and an excellent blend of Theory and practice
- A European context
- Engaging case studies
- Teaching resources including an Instructor's Manual with extensive case notes and PowerPoint notes at www.prenhall.com/slack

New to this edition

- This new edition has once more focused on the most significant topics in the subject. The 10 chapters have been slightly rearranged to give a clearer flow through the subject. New material has been added and coverage of some of the older topics has been refreshed.
- New topics include: the relevance of the operations strategy approach to any functional strategy; the importance of operations leadership; and the concept of 'operating models'.
- Many of the popular case studies have been replaced with new cases added.
- Similarly, new examples have been included, although the most popular of the existing ones have been retained.
- The final two chapters on operations strategy implementation have been restructured around a clearer stage model.

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Operations Strategy Nigel Slack,2009-09 Operations Strategy Nigel Slack,Michael Lewis,2003 This text provides insight into operations strategy at the organizational level covering issues such as supply networks capability development learning and risk It offers coherent models of the subject that run through each part of the text and explain how chapters fit into the overall subject **Operations Strategy Usa Edition** Nigel Slack Staff,2000-12-01 *Operations Strategy* Nigel Slack, Mike Lewis,2019-12-16 *Operations Strategy* 6th Edition by Slack and Lewis builds on concepts from strategic management operations management marketing and HRM The text encourages a thorough understanding of operations strategy exploring key activities decisions and processes adopted by a broad range of organisations in different sectors making it the ideal text for MBA students upper level undergraduates postgraduates and executives Operations strategy is fundamental to the success of any organisation and a major source of competitive advantage The way an organisation manages their operations strategically can have a huge impact on its prospects whether large or small for profit or not for profit in the services or manufacturing sector international or local The full text downloaded to your computer With eBooks you can search for key concepts words and phrases make highlights and notes as you study share your notes with friends eBooks are downloaded to your computer and accessible either offline through the Bookshelf available as a free download available online and also via the iPad and Android apps Upon purchase you will receive via email the code and instructions on how to access this product Time limit The eBooks products do not have an expiry date You will continue to access your digital ebook products whilst you have your Bookshelf installed **Operations Strategy** Terry Hill,Alex Hill,2017-10-12 This new core textbook underpinned by rigorous academic research and industry best practice offers a practical approach designed to provide students with the tools and techniques required to design and develop an operations strategy Authored by two of the most well respected authorities in the field the book s clear and accessible content explains how operations strategy can create value for an organisation and positively impact on business performance Case studies with international relevance and which draw on examples from a wide range of industry sectors help students to link theory and practice develop analytical and problem solving skills and gain an understanding of operations strategy in the real world This textbook caters primarily for MBA students studying modules in Operations Strategy or Operations Management and is also suited to postgraduate students studying Operations Strategy on specialist courses such as Operations and Supply Chain Management or Logistics and Operations Management In addition this is an important text for final year level undergraduate students studying Operations Strategy or Strategic Operations Management Operations Strategy David A. Garvin,1992 This text proceeds from broad discussion of operations strategy to assessments of specific strategies to a consideration of how those strategies can best be implemented over time All sections have a strong general management bias and almost every case is focused at the Vice President level or above tactical broad perspectives to the details of implementation All however relate to the use of

operations as a competitive weapon and the need to view manufacturing as an integrated system rather than an isolated department or function It develops the concept of operations strategy and discusses its basic elements emphasizing the need for a fit between operations and business strategies combines these elements into three different approaches to competition competing on quality productivity and new processes each requiring careful attention to operations and explores the planning and implementing of operations strategies over time including such common challenges as growth and resistance to change

Operations Strategy Sara Lynn Beckman,2008 *Operations Strategy in Action* Kim Hua Tan,Rupert Matthews,2009-01-01 This fresh and enlightening book offers a rounded overview of operations strategy with a particular focus on implementation The premise of the book is that developing an effective operations strategy without its subsequent implementation will render the strategising process a waste of time and resources The authors explain the pros and cons of existing approaches to implementation as well as offering a systematic framework for turning strategic intent into actions They offer a fresh look at a subject whose importance within academia and industry is rapidly increasing due to the need to refocus the attention of business upon the elements that actually add value to society operations Although operations strategy implementation is a broad and complex subject area by developing a mature broad perspective of the subject the authors consider that all elements of an organisation have potential to contribute directly by adding tangible values to the operations strategy process This study will be of great interest to academics and will also give practitioners confidence in efficiently formulating and effectively implementing strategies that reflect the needs of today s business Advanced undergraduate and postgraduate students studying operations strategy and manufacturing strategy will find this book an essential and fascinating read In short it should be able to offer all those involved in operations management a comprehensive and coherent view of the subject that until now has been lacking

Strategic Operations Management Steve Brown,Richard Lamming,John Bessant,Peter Jones,2007-06-01 This is a substantial new edition of a successful textbook which continues to have a sensible and easy to read style Each Chapter has a past present future theme with a real strategic approach Strategic Operations Managment shows operations as combining products and services into a complete offer for the customer Services are therefore seen as key and are integrated throughout the material in each chapter Manufacturing service supply and other key factors are all shown to be in place In an era where companies are fond of talking about core competences but still struggle to understand their operations this is an important for academics and practitioners alike Only when managers understand their operations will they be able to leverage them into any sort of capabilities that will lead to competitive advantage Online tutor resource materials accompany the book

Operations Strategy Jan A. Van Mieghem,2008 **Operations Management** Alison Bettley,David Mayle,Tarek Tantoush,2005-11-18 This reader is an outstanding piece of work It captures the essence of operations management by providing an interesting and sometimes provoking set of readings It also provides an excellent review of the topic Its approach to operations management is both

topical and comprehensive The editors have done an outstanding job of including many of the significant recent developments in the area particularly in the technology and operations strategy areas Nigel Slack Professor of Operations Strategy Warwick University How have consumer demands environmental and ethical concerns the advancement of technology and the globalization of business changed and redefined operations management This Reader explains new and emerging areas and re evaluates some important mainstream issues Leading specialists contribute their experiences and thoughts on four key areas They are Strategy makes the case for regarding operations as a strategic asset in their own right Methodology examines the myriad of approaches taken towards process improvement Technology asks why problems associated with the implementation of technology continue to dog organisations Human Issues repositions human input to the top of the operational agenda

Operations Strategy Jan A. Van Mieghem, Gad Allon, 2015 *Operations Strategy: Competing in the 21st Century* Sara Beckman, Donald Rosenfield, 2007-05-08 *Operations Strategy: Competing in the 21st Century* addresses the basic decisions leaders of operations must address vertical integration capacity facilities process technology information technology sourcing business process management capabilities development and supply chain integration In doing so the book integrates strategic considerations with analytical models thereby providing a comprehensive view of these critical decisions and the tools used to help make them The themes and conclusions offered by the authors are based on recent research particularly from the Leaders for Manufacturing program at MIT Students and instructors can be sure that they are receiving the most up to date examples of companies engaged in making these decisions

Operations Strategy Peter W. Stonebraker, G. Keong Leong, 1994 Operations strategy John C. Anderson, Gary Lee Cleveland, Roger G. Schroeder, 1989 **Key Concepts in Operations Management** Michel Leseure, 2010-07-19 *Key Concepts in Operations Management* introduces a selection of key concepts and techniques in the field Concise informative and contemporary with consideration given to explaining the principles of the topic as well as the relevant debates and literature the book contains over 50 concept entries including Operations Strategy Managing Innovation Process Modeling New Product Development Forecasting Planning and Control Supply Chain Management Risk Management and many more

Advanced Operations Strategy, 2025-08-14 **Operations Strategy** Nigel Slack, *Operation Strategy* is Ideal for Advanced Undergraduate and Postgraduate students this book builds on concepts from Strategic Management Operations Management Marketing and HRM to give students a comprehensive understanding of Operations Strategy It features a Comprehensive and accessible with authoritative authorship and an excellent blend of theory and practice a European context and engaging case studies This edition has been focused to concentrate on the most significant topics in the subject New material has been added and coverage of some older topics has been revised Global Operations Strategy Yeming Gong, 2013-07-01 While many business schools are teaching Global Operations Strategy with self made teaching materials there are no such textbooks Combining practical approaches with detailed theoretical underpinnings this book provides

theories tools frameworks and techniques for global operations strategy and brings real world perspectives to students and managers Each chapter includes definition of key terms introduction of fundamental theories several short case examples one long new case to explain the associated theories and recommended further reading Strategic Operations Management Steve Brown,J. R. Bessant,Richard Lamming,2013 This revitalized new edition of Strategic Operations Management focuses on the four core themes of operations strategy a vital topic for any company s objectives strategy innovation services and supply Expertly authored by a team of Europe s top scholars in the field the text is enhanced by the addition of new case examples graphic images learning objectives discussion questions and suggestions for further reading In addition the companion website offers a comprehensive set of web links and videos to augment the learning experience This truly comprehensive volume underscores the differences between the core theories that underpin operations management Students taking MBA MSc and MBM classes on operations management advanced operations management and strategic operations management will find this textbook fulfills all their requirements whilst advanced undergraduate classes in these areas will also find the book an essential read

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