

## Chapter 5 Solutions

1. a.  $\text{Utilization} = \frac{\text{Actual output}}{\text{Design capacity}} = \frac{7}{10} = 70\%$   
 $\text{Efficiency} = \frac{\text{Actual output}}{\text{Effective capacity}} = \frac{7}{8} = 87.5\%$
- b.  $\text{Utilization} = \frac{\text{Actual output}}{\text{Design capacity}} = \frac{4}{6} = 67\%$   
 $\text{Efficiency} = \frac{\text{Actual output}}{\text{Effective capacity}} = \frac{4}{5} = 80\%$
- c. This is not necessarily true. If the design capacity is relatively high, the utilization could be low even though the efficiency was high.

2.  $\text{Efficiency} = \frac{\text{Actual output}}{\text{Effective capacity}} = 80\%$   
Actual output = .8 (Effective capacity)  
Effective capacity = .5 (Design capacity)  
Actual output = (.5)(.8)(Effective capacity)  
Actual output = (.4)(Design capacity)  
Actual output = 8 jobs  
Utilization = .4  
 $\text{Utilization} = \frac{\text{Actual output}}{\text{Design capacity}}$   
 $\text{Design Capacity} = \frac{\text{Actual output}}{\text{Effective capacity}} = \frac{8}{.4} = 20 \text{ jobs}$

3. FC = \$9,200/month  
VC = \$ .70/unit  
Rev = \$ .90/unit

- a.  $Q_{\text{BEP}} = \frac{\text{FC}}{\text{Rev} - \text{VC}} = \frac{\$9,200}{\$ .90 - \$ .70} = 46,000 \text{ units}$
- b. Profit = Rev x Q - (FC + VC x Q)
1.  $P_{61,000} = \$ .90(61,000) - [\$9,200 + \$ .70(61,000)] = \$3,000$
  2.  $P_{87,000} = \$ .90(87,000) - [\$9,200 + \$ .70(87,000)] = \$8,200$

### Solutions (continued)

- c.  $Q = \frac{\text{Specified profit} + \text{FC}}{\text{Rev} - \text{VC}} = \frac{\$16,000 + 9,200/\text{month}}{\$ .90/\text{unit} - \$ .70/\text{unit}} = 126,000 \text{ units.}$

# Operations Management Chapter 5 Solutions

**Ian Pickup**



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