

Third Edition

Operations Strategy

Nigel Slack
Michael Lewis

Ideal for Advanced Undergraduate and Postgraduate students, this book builds on concepts from Strategy Management, Operations Management, Marketing and HRM to give students a comprehensive understanding of Operations Strategy.

Features

- Comprehensive and accessible with authoritative authoring and an excellent blend of Theory and practice
- A European context
- Engaging case studies
- Teaching resources including an Instructor's Manual with extensive case notes and PowerPoint notes at www.prenhall.com/slack

New to this edition

- This new edition has once more focused on the most significant topics in the subject. The 10 chapters have been slightly rearranged to give a clearer flow through the subject. New material has been added and coverage of some of the older topics has been refreshed.
- New topics include: the relevance of the operations strategy approach to any functional strategy; the importance of operations leadership; and the concept of 'operating models'.
- Many of the popular case studies have been replaced with new cases added.
- Similarly, new examples have been included, although the most popular of the existing ones have been retained.
- The final two chapters on operations strategy implementation have been restructured around a clearer stage model.

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Operations Strategy Nigel Slack,2009-09 **Operations Strategy** Nigel Slack,Michael Lewis,2003 This text provides insight into operations strategy at the organizational level covering issues such as supply networks capability development learning and risk It offers coherent models of the subject that run through each part of the text and explain how chapters fit into the overall subject **Operations Strategy Usa Edition** Nigel Slack Staff,2000-12-01 *Operations Strategy* Nigel Slack, Mike Lewis,2019-12-16 **Operations Strategy 6th Edition** by Slack and Lewis builds on concepts from strategic management operations management marketing and HRM The text encourages a thorough understanding of operations strategy exploring key activities decisions and processes adopted by a broad range of organisations in different sectors making it the ideal text for MBA students upper level undergraduates postgraduates and executives Operations strategy is fundamental to the success of any organisation and a major source of competitive advantage The way an organisation manages their operations strategically can have a huge impact on its prospects whether large or small for profit or not for profit in the services or manufacturing sector international or local The full text downloaded to your computer With eBooks you can search for key concepts words and phrases make highlights and notes as you study share your notes with friends eBooks are downloaded to your computer and accessible either offline through the Bookshelf available as a free download available online and also via the iPad and Android apps Upon purchase you will receive via email the code and instructions on how to access this product Time limit The eBooks products do not have an expiry date You will continue to access your digital ebook products whilst you have your Bookshelf installed *Operations Strategy* David A. Garvin,1992 This text proceeds from broad discussion of operations strategy to assessments of specific strategies to a consideration of how those strategies can best be implemented over time All sections have a strong general management bias and almost every case is focused at the Vice President level or above tactical broad perspectives to the details of implementation All however relate to the use of operations as a competitive weapon and the need to view manufacturing as an integrated system rather than an isolated department or function It develops the concept of operations strategy and discusses its basic elements emphasizing the need for a fit between operations and business strategies combines these elements into three different approaches to competition competing on quality productivity and new processes each requiring careful attention to operations and explores the planning and implementing of operations strategies over time including such common challenges as growth and resistance to change *Operations Strategy* Terry Hill,Alex Hill,2017-10-12 This new core textbook underpinned by rigorous academic research and industry best practice offers a practical approach designed to provide students with the tools and techniques required to design and develop an operations strategy Authored by two of the most well respected authorities in the field the book s clear and accessible content explains how operations strategy can create value for an organisation and positively impact on business performance Case studies with international relevance and which draw on examples from a wide range of

industry sectors help students to link theory and practice develop analytical and problem solving skills and gain an understanding of operations strategy in the real world This textbook caters primarily for MBA students studying modules in Operations Strategy or Operations Management and is also suited to postgraduate students studying Operations Strategy on specialist courses such as Operations and Supply Chain Management or Logistics and Operations Management In addition this is an important text for final year level undergraduate students studying Operations Strategy or Strategic Operations Management

Operations Strategy in Action Kim Hua Tan, Rupert Matthews, 2009-01-01 This fresh and enlightening book offers a rounded overview of operations strategy with a particular focus on implementation The premise of the book is that developing an effective operations strategy without its subsequent implementation will render the strategising process a waste of time and resources The authors explain the pros and cons of existing approaches to implementation as well as offering a systematic framework for turning strategic intent into actions They offer a fresh look at a subject whose importance within academia and industry is rapidly increasing due to the need to refocus the attention of business upon the elements that actually add value to society operations Although operations strategy implementation is a broad and complex subject area by developing a mature broad perspective of the subject the authors consider that all elements of an organisation have potential to contribute directly by adding tangible values to the operations strategy process This study will be of great interest to academics and will also give practitioners confidence in efficiently formulating and effectively implementing strategies that reflect the needs of today s business Advanced undergraduate and postgraduate students studying operations strategy and manufacturing strategy will find this book an essential and fascinating read In short it should be able to offer all those involved in operations management a comprehensive and coherent view of the subject that until now has been lacking

Operations Management Alison Bettley, David Mayle, Tarek Tantoush, 2005-11-18 This reader is an outstanding piece of work It captures the essence of operations management by providing an interesting and sometimes provoking set of readings It also provides an excellent review of the topic Its approach to operations management is both topical and comprehensive The editors have done an outstanding job of including many of the significant recent developments in the area particularly in the technology and operations strategy areas Nigel Slack Professor of Operations Strategy Warwick University How have consumer demands environmental and ethical concerns the advancement of technology and the globalization of business changed and redefined operations management This Reader explains new and emerging areas and re evaluates some important mainstream issues Leading specialists contribute their experiences and thoughts on four key areas They are Strategy makes the case for regarding operations as a strategic asset in their own right Methodology examines the myriad of approaches taken towards process improvement Technology asks why problems associated with the implementation of technology continue to dog organisations Human Issues repositions human input to the top of the operational agenda

Operations Strategy Sara Lynn Beckman, 2008 **Strategic Operations**

Management Robert H. Lowson, 2003-08-29 This indispensable text offers students a high quality treatment of strategic operations management. It provides the reader with a clear understanding of the importance and nature of operations strategy by determining exactly which management activities, core competencies, resources and technologies underpin an operational strategy. The book demonstrates how various operational elements and components can be combined and customised into unique operational strategies. When these strategies are correctly implemented they provide sustainable competitive advantage and allow firms to provide a diverse range of services and goods in their increasingly demanding complex and dynamic marketplaces and spaces. Includes chapters covering customising operational strategies for retail manufacturing services and SMEs and sections on eBusiness and complexity theory in relation to operations theory. Features include extended case studies including several from Europe and the USA, case vignettes, learning objectives, key terms, chapter introduction and maps to aid reader accessibility, time out boxes to prompt the reader to reflect on what has been learnt, critical reflection boxes that analyse theories and models.

Strategic Operations Management Steve Brown, J. R. Bessant, Richard Lamming, 2013 This revitalized new edition of Strategic Operations Management focuses on the four core themes of operations strategy: a vital topic for any company's objectives, strategy, innovation, services and supply. Expertly authored by a team of Europe's top scholars in the field, the text is enhanced by the addition of new case examples, graphic images, learning objectives, discussion questions and suggestions for further reading. In addition, the companion website offers a comprehensive set of web links and videos to augment the learning experience. This truly comprehensive volume underscores the differences between the core theories that underpin operations management. Students taking MBA, MSc and MBM classes on operations management, advanced operations management and strategic operations management will find this textbook fulfills all their requirements, whilst advanced undergraduate classes in these areas will also find the book an essential read.

Operations Strategy Jan A. Van Mieghem, 2008

Strategic Operations Management Steve Brown, Richard Lamming, John Bessant, Peter Jones, 2007-06-01 This is a substantial new edition of a successful textbook which continues to have a sensible and easy to read style. Each Chapter has a past, present, future theme with a real strategic approach. Strategic Operations Management shows operations as combining products and services into a complete offer for the customer. Services are therefore seen as key and are integrated throughout the material in each chapter. Manufacturing, service, supply and other key factors are all shown to be in place. In an era where companies are fond of talking about core competences but still struggle to understand their operations, this is an important text for academics and practitioners alike. Only when managers understand their operations will they be able to leverage them into any sort of capabilities that will lead to competitive advantage. Online tutor resource materials accompany the book.

Operations Strategy Jan A. Van Mieghem, Gad Allon, 2015

Operations Strategy: Competing in the 21st Century Sara Beckman, Donald Rosenfield, 2007-05-08 Operations Strategy: Competing in the 21st Century addresses the basic decisions leaders of

operations must address vertical integration capacity facilities process technology information technology sourcing business process management capabilities development and supply chain integration In doing so the book integrates strategic considerations with analytical models thereby providing a comprehensive view of these critical decisions and the tools used to help make them The themes and conclusions offered by the authors are based on recent research particularly from the Leaders for Manufacturing program at MIT Students and instructors can be sure that they are receiving the most up to date examples of companies engaged in making these decisions

Operations Strategy A Complete Guide - 2020 Edition
Gerardus Blokdyk,2020-01-19 What strategic priorities are most crucial to your organization today Can an operational plan be called your organization plan or a corporate plan What is your new product development strategy How would you identify an opportunity to automate manufacturing operations Does your place of work have a long term strategy This breakthrough Operations Strategy self assessment will make you the established Operations Strategy domain auditor by revealing just what you need to know to be fluent and ready for any Operations Strategy challenge How do I reduce the effort in the Operations Strategy work to be done to get problems solved How can I ensure that plans of action include every Operations Strategy task and that every Operations Strategy outcome is in place How will I save time investigating strategic and tactical options and ensuring Operations Strategy costs are low How can I deliver tailored Operations Strategy advice instantly with structured going forward plans There s no better guide through these mind expanding questions than acclaimed best selling author Gerard Blokdyk Blokdyk ensures all Operations Strategy essentials are covered from every angle the Operations Strategy self assessment shows succinctly and clearly that what needs to be clarified to organize the required activities and processes so that Operations Strategy outcomes are achieved Contains extensive criteria grounded in past and current successful projects and activities by experienced Operations Strategy practitioners Their mastery combined with the easy elegance of the self assessment provides its superior value to you in knowing how to ensure the outcome of any efforts in Operations Strategy are maximized with professional results Your purchase includes access details to the Operations Strategy self assessment dashboard download which gives you your dynamically prioritized projects ready tool and shows you exactly what to do next Your exclusive instant access details can be found in your book You will receive the following contents with New and Updated specific criteria The latest quick edition of the book in PDF The latest complete edition of the book in PDF which criteria correspond to the criteria in The Self Assessment Excel Dashboard Example pre filled Self Assessment Excel Dashboard to get familiar with results generation In depth and specific Operations Strategy Checklists Project management checklists and templates to assist with implementation INCLUDES LIFETIME SELF ASSESSMENT UPDATES Every self assessment comes with Lifetime Updates and Lifetime Free Updated Books Lifetime Updates is an industry first feature which allows you to receive verified self assessment updates ensuring you always have the most accurate information at your fingertips

Operations Strategy Peter W. Stonebraker,G. Keong Leong,1994 **Operations**

Management, Second Edition Terry Hill, 2006-04-04 Operations Management presents Terry Hill's vision of how operations can deliver real competitive advantage for organizations. It provides detailed consideration of service delivery system design with a dedicated chapter on the subject. It introduces the importance of people management from the beginning, provides expanded discussion of operations strategy and market linkage, enterprise resource planning and supply chain issues including e-procurement, demonstrates operations in the real world with over 100 mini cases plus detailed long case studies at the end of the book to encourage critical analysis and offers a range of companion materials for lecturers and students. Companion Website <http://www.palgrave.com/business/hill>

Operations Strategy A Complete Guide - 2019 Edition Gerardus Blokdyk, 2019-07-28 Is there any other operations strategy solution? Do the operations strategy decisions you make today help people and the planet tomorrow? How do you ensure that the operations strategy opportunity is realistic? Are you assessing operations strategy and risk? How do you go about comparing operations strategy approaches/solutions? This valuable Operations Strategy self-assessment will make you the assured Operations Strategy domain auditor by revealing just what you need to know to be fluent and ready for any Operations Strategy challenge. How do I reduce the effort in the Operations Strategy work to be done to get problems solved? How can I ensure that plans of action include every Operations Strategy task and that every Operations Strategy outcome is in place? How will I save time investigating strategic and tactical options and ensuring Operations Strategy costs are low? How can I deliver tailored Operations Strategy advice instantly with structured going forward plans? There's no better guide through these mind-expanding questions than acclaimed best-selling author Gerard Blokdyk. Blokdyk ensures all Operations Strategy essentials are covered from every angle. The Operations Strategy self-assessment shows succinctly and clearly that what needs to be clarified to organize the required activities and processes so that Operations Strategy outcomes are achieved. Contains extensive criteria grounded in past and current successful projects and activities by experienced Operations Strategy practitioners. Their mastery combined with the easy elegance of the self-assessment provides its superior value to you in knowing how to ensure the outcome of any efforts in Operations Strategy are maximized with professional results. Your purchase includes access details to the Operations Strategy self-assessment dashboard/download which gives you your dynamically prioritized projects ready tool and shows you exactly what to do next. Your exclusive instant access details can be found in your book. You will receive the following contents with New and Updated specific criteria: The latest quick edition of the book in PDF; The latest complete edition of the book in PDF which criteria correspond to the criteria in The Self Assessment Excel Dashboard Example pre-filled Self Assessment Excel Dashboard to get familiar with results generation; In depth and specific Operations Strategy Checklists; Project management checklists and templates to assist with implementation; INCLUDES LIFETIME SELF ASSESSMENT UPDATES. Every self-assessment comes with Lifetime Updates and Lifetime Free Updated Books. Lifetime Updates is an industry first feature which allows you to receive verified self-assessment updates ensuring you always have the most

accurate information at your fingertips **Key Concepts in Operations Management** Michel Leseure, 2010-07-19 Key Concepts in Operations Management introduces a selection of key concepts and techniques in the field Concise informative and contemporary with consideration given to explaining the principles of the topic as well as the relevant debates and literature the book contains over 50 concept entries including Operations Strategy Managing Innovation Process Modeling New Product Development Forecasting Planning and Control Supply Chain Management Risk Management and many more

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