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Seventh Edition

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For exams taken after August 31, 2011*

Rita Mulcahy, PMP
with Laurie Diethelm, PMP

Pmp Exam Prep Rita Mulcahy 7th Edition

Rita Mulcahy



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Project Management Edoardo Favari, 2023-01-25 This book represents an excellent opportunity for understanding project management in its new form for professionals undergraduate and post graduate students and people willing to prepare the Project Management Professional PMI PMP exam The distinctive feature of this book consists in the approach very pragmatic and rich in practical examples In particular there are several myth and bad idea boxes where common problematic scenarios that a project manager can find in its everyday working life are discussed and solved according to the book's contents In addition the book includes several original explanations of some business phenomena such as the Leadership of the nun The gardener project manager The hamster the change order dragon and others Last but not least it explores several concepts that aren't included into most of project management books such as Sustainability in triple bottom line Management for Stakeholders and social network analysis and an extensive part on complexity The last part of the book is dedicated to concepts that are not properly part of project management but are relevant for a project manager to be aware of in order to be able to interface with colleagues and partners belonging to these contiguous business worlds

Project Management Harold Kerzner, 2025-04-08 The book most recommended by the Project Management Institute as an adjunct to the PMBOK Guide and a powerful resource for anyone preparing for the PMP exams In the newly revised fourteenth edition of Project Management A Systems Approach to Planning Scheduling and Controlling renowned project management leader Harold Kerzner delivers another insightful and hands on discussion of project management The book is packed with new material related to artificial intelligence AI new methodologies including agile and hybrid data driven project management managing diversity and the nuances of the contemporary roles available to project managers The material in this latest edition aligns closely with the Project Management Body of Knowledge Guide offering readers a chance to fill in the gaps left by the PMBOK and prepare effectively and confidently for the new principles first approach of the updated PMP exams In the book readers will find A thorough introduction to strategies for setting clear objectives and expectations and ways to define the success and failure of projects Comprehensive explorations of sustainability projects in the areas of social and environmental responsibility Practical discussions of how to manage complex and large scale projects Complete treatments of data driven project management that enables informed decision making and enhances project outcomes Perfect for undergraduate and graduate students taking courses in project management Project Management A Systems Approach to Planning Scheduling and Controlling will also benefit anyone preparing for any of the project management certification exams as well as practicing project managers seeking an effective desk reference for regular use

PMP Exam Prep Rita Mulcahy, 2021 Offering hundreds of sample questions thought provoking exercise and critical time saving tips this book will help you pass the PMP exam on your first try Will teach you tricks of the trade for passing the exam and help you identify gaps in your knowledge

Construction Project Scheduling and Control Saleh A. Mubarak, 2015-03-04 Bad scheduling can

doom a construction project from the start Construction Project Scheduling and Control provides a comprehensive examination of the analytical methods used to devise a reasonable efficient and successful schedule for construction projects of all sizes This updated third edition contains new information on building image modeling BIM and its relationship to project scheduling and control as well as thorough coverage of the latest developments in the field Written by a career construction professional this informative text introduces students to new concepts in CPM scheduling including the author's own Dynamic Minimum Lag technique The expanded glossary and acronym list facilitate complete understanding and the numerous solved and unsolved problems help students test their knowledge and apply critical thinking to issues in construction scheduling A complete instructor's manual provides solutions to all problems in the book test questions for each chapter and additional exam questions for more comprehensive testing The entire success of a construction process hinges on an efficient well thought out schedule which is strictly defined while allowing for inevitable delays and changes This book helps students learn the processes tools and techniques used to make projects run smoothly with expert guidance toward the realities of this complex function Discover realistic scheduling solutions and cutting edge methods Learn the duties responsibilities and techniques of project control Get up to date on the latest in sustainability BIM and lean construction Explore the software tools that help coordinate scheduling Scheduling encompasses everything from staff requirements and equipment needs to materials delivery and inspections requiring a deep understanding of the process For the student interested in construction management Construction Project Scheduling and Control is an informative text on the field's current best practices

Daily Graphic Ransford Tetteh, 2010-07-07 *An Introduction to Project Modeling and Planning*
Gündüz Ulusoy, Öncü Hazır, 2021-04-05 This textbook teaches the basic concepts and methods of project management but also explains how to convert them to useful results in practice Project management offers a promising working area for theoretical and practical applications and developing software and decision support systems DSS This book specifically focuses on project planning and control with an emphasis on mathematical modeling Models and algorithms establish a good starting point for students to study the relevant literature and support pursuing academic work in related fields The book provides an introduction to theoretical concepts and it also provides detailed explanations application examples and case studies that deal with real life problems The chapter topics include questions that underlie critical thinking interpretation analytics and making comparisons Learning outcomes are defined and the content of the book is structured following these goals Chapter 1 begins by introducing the basic concepts methods and processes of project management This Chapter constitutes the base for defining and modeling project management problems Chapter 2 explores the fundamentals of organizing and managing projects from an organization's perspective Issues related to project team formation the role of project managers and organization types are discussed Chapter 3 is devoted to project planning and network modeling of projects covering fundamental concepts such as project scope Work Breakdown Structure WBS Organizational Breakdown

Structure OBS Cost Breakdown Structure CBS project network modeling activity duration and cost estimating activity based costing ABC data and knowledge management Chapter 4 introduces deterministic scheduling models which can be used in constructing the time schedules Models employing time based and finance based objectives are introduced The CPM is covered The unconstrained version of maximizing Net Present Value NPV is also treated here together with the case of time dependent cash flows Chapter 5 focuses on the time cost trade off problem explaining how to reduce the duration of some of the activities and therefore reduce the project duration at the expense of additional costs This topic is addressed for both continuous and discrete cases Chapter 6 discusses models and methods of scheduling under uncertain activity durations PERT is introduced for minimizing the expected project duration and extended to the PERT Costing method for minimizing the expected project cost Simulation is presented as another approach for dealing with the uncertainty in activity durations and costs To demonstrate the use of the PERT a case study on constructing an earthquake resistant residential house is presented Classifications of resource and schedule types are given in Chapter 7 and exact and heuristic solution procedures for the single and multi mode resource constrained project scheduling problem RCPSP are presented The objective of maximizing NPV under resource constraints is addressed and the capital constrained project scheduling model is introduced In Chapter 8 resource leveling and further resource management problems are introduced Total adjustment cost and resource availability cost problems are introduced Various exact models are investigated A heuristic solution procedure for the resource leveling problem is presented in detail Also resource portfolio management policies and the resource portfolio management problem are discussed A case study on resource leveling dealing with the annual audit project of a major corporation is presented Project contract types and payment schedules constitute the topics of Chapter 9 Contracts are legal documents reflecting the results of some form of client contractor negotiations and sometimes of a bidding process which deserve closer attention Identification and allocation of risk in contracts project control issues disputes and resolution management are further topics covered in this Chapter A bidding model is presented to investigate client contractor negotiations and the bidding process from different aspects Chapter 10 focuses on processes and methods for project monitoring and control Earned Value Management is studied to measure the project performance throughout the life of a project and to estimate the expected project time and cost based on the current status of the project How to incorporate inflation into the analysis is presented In Chapter 11 qualitative and quantitative techniques including decision trees simulation and software applications are introduced Risk phases are defined and building a risk register is addressed An example risk breakdown structure is presented The design of risk management processes is introduced and risk response planning strategies are discussed At the end of the Chapter the quantitative risk analysis is demonstrated at the hand of a team discussion case study Chapter 12 covers several models and approaches dealing with various stochastic aspects of the decision environment Stochastic models generation of robust schedules use of reactive and fuzzy approaches are presented

Sensitivity and scenario analysis are introduced Also simulation analysis which is widely used to analyze the impacts of uncertainty on project goals is presented Chapter 13 addresses repetitive projects that involve the production or construction of similar units in batches such as railway cars or residential houses Particularly in the construction industry repetitive projects represent a large portion of the work accomplished in this sector of the economy A case study on the 50 km section of a motorway project is used for demonstrating the handling of repetitive project management How best to select one or more of a set of candidate projects to maintain a project portfolio is an important problem for project based organizations with limited resources The project selection problem is inherently a multi objective problem and is treated as such in Chapter 14 Several models and solution techniques are introduced A multi objective multi period project selection and scheduling model is presented A case study that addresses a project portfolio selection and scheduling problem for the construction of a set of dams in a region is presented Finally Chapter 15 discusses three promising research areas in project management in detail i Sustainability and Project Management ii Project Management in the Era of Big Data and iii the Fourth Industrial Revolution and the New Age Project Management We elaborate on the importance of sustainability in project management practices discuss how developments in data analytics might impact project life cycle management and speculate how the infinite possibilities of the Fourth Industrial Revolution and the new technologies will transform project management practices

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