

CASE STUDY - 2: SHOULDICE HOSPITAL LIMITED

GROUP: 44

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1) How does Shouldice compete? Identify at least three characteristics of Shouldice's operations that contributes to its competitiveness.

Shouldice Hospital, established in 1945, has earned a worldwide reputation for its expertise in hernia repair surgery. Located in Canada, the hospital has built a reputation for its exceptional patient outcomes and unique operational model. Unlike general hospitals that perform a wide variety of treatments, Shouldice focuses solely on hernia repairs. This specialization allows the hospital to consistently deliver high-quality results. What really makes Shouldice stand out is how much they care about their patient's overall experience, from the moment they walk in through the doors to the day they leave. Its surgical success rate and innovative approach to recovery have made it a preferred destination for patients not only in Canada but worldwide. Shouldice Hospital stands out by focusing on a unique strategy that emphasizes quality, care, efficient processes, and exceptional patient satisfaction. This approach sets it apart from other hospitals and keeps it highly competitive.

- **Focus only on external Hernia repair surgery**

Shouldice's entire approach is external hernia repair surgery. By focusing only on this procedure, the hospital can utilize all its resources to perfect it. This means fewer mistakes, greater efficiency, and constantly improving the procedures. This also ensures that every patient gets the same high level of care, with minimal variation. Shouldice has an impressive success rate of surgeries and a very low rate of hernia recurrence, made Shouldice a leader in hernia repair, leaving general hospitals far behind.

- **High working efficiency**

Shouldice Hospital operates with a highly efficient workflow designed to maximize patient throughput while maintaining the highest standards of quality. Every aspect of the process is optimized to minimise delays and ensure optimal resource utilization. Patients undergo thorough pre-screening to reduce surgical risks, and the surgeons follow a standardized procedure, enabling them to perform multiple surgeries each day with consistent precision. This operational efficiency not only lowers treatment costs but also allows the hospital to accommodate a high volume of patients without compromising on care quality.

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