

The Multidimensional role of Social Entrepreneurship: A case Study Approach Within an International Project Context

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Abstract: Social entrepreneurship creates social value and has a multidimensional impact (e.g. economic, environmental, cultural). This is related to the complexity and multidimensional approaches to current societal problems such as climatic changes and socioeconomic crises. The paper explores this multidimensionality by presenting three Portuguese case studies of social entrepreneurship operating in diverse domains. The study is based on primary and secondary data on the selected social enterprises. The analysis explores the motivations and constraints in forming a social enterprise and the impact of entrepreneurial activity. There is evidence of multiple roles played by these entrepreneurial agents, and, therefore, their critical role in the response to the problems that current societies face.

Keywords: social entrepreneurship, sustainable development, case study, Inspire project.

1. Introduction

Current societal problems (e.g. climate change, social exclusion, and poverty) demand innovative and multidimensional answers. Social entrepreneurship presents important potentialities in this regard. Social entrepreneurs implement social innovation processes, enlarging the “economic and technological reading of the role of innovation in development to encompass a more comprehensive societal transformation of human relations and practices” (Moulaert & Nussbaumer, 2008, in MacCallum, 2009; Moulaert & Nussbaumer, 2005). With this in mind, the paper presents and compares three cases of social entrepreneurship that illustrate the multidimensional (economic, social, environmental, and cultural) impact of social entrepreneurship and its critical role in dealing with the complex and diverse challenges we face in the current context. The cases under analysis integrate an Erasmus+ project, Inspire (Social Entrepreneurs Network), whose primary goal is to create an inspiring learning HUB based on the identification of transferable practices aiming to support social entrepreneurship’s development in different European countries. The paper uses a case study approach by analysing primary and secondary data obtained respectively through a structured questionnaire and from information taken from the websites of these social enterprises. The paper is organized as follows. The next section presents the relevant literature on the multidimensions of social entrepreneurship. Section 3 discusses the methodology, and Section 4 analyses the case studies. The last section of the paper concludes.

2. Literature review

Research on social entrepreneurship (SE) experienced significant growth after the 2008 crisis (Lehtimäki et al., 2021; Macke et al., 2018; Pinto et al., 2016; Rahdari et al., 2016; Sekliuckiene & Kisielius, 2015; Parente & Quintão, 2014; Phillips et al., 2015; Peredo & McLean, 2006). The explanation for this growth is due to the urgency of finding answers to complex social problems in a context of increasing economic liberalism and, in the case of Europe, the shrinking of the Welfare State. Research in this area shows that SE is a complex topic with different definitions and perspectives. To the seminal works on conventional entrepreneurship (e.g., Cantillon, Say, Schumpeter, and Drucker), the literature adds the names of Stevenson and Dees as presenting fundamental contributions to conceptualization in this research area (Rahdari et al., 2016).

According to OECD, “social entrepreneurship is the process through which specific types of actors – the “social entrepreneurs” – create and develop organizations that may be either social enterprises or other types of organizations. It also designated a field including a broad set of initiatives with a social impact dimension in a spectrum ranging from for-profit to non-profits” (OECD, 2023). More recently, the European Commission defined a social enterprise as being “an operator in the social economy whose main objective is to have social impact rather than make a profit for their owners or stakeholders. It operates by providing goods and services for the market in an entrepreneurial and innovative fashion and uses its profits primarily to achieve social objectives. It is managed in an open and responsible manner and involves employees, consumers and stakeholders affected by its commercial activities” (European Commission, 2023).

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