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Agile and Project Portfolio Management (PPM)

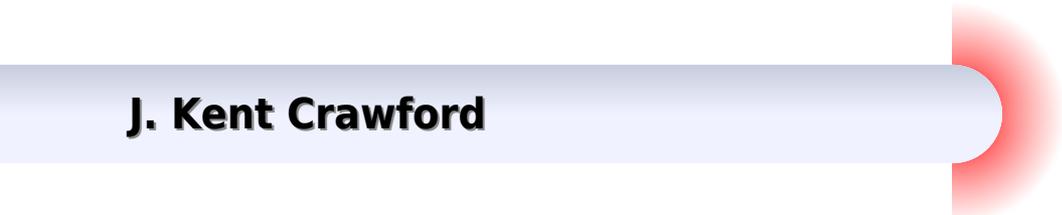This point of view covers:
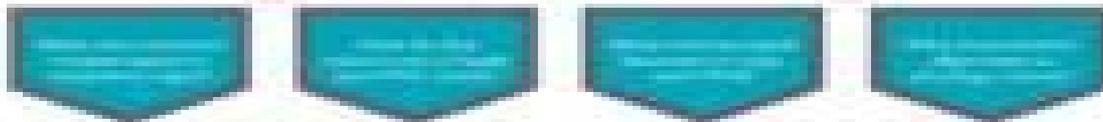
Common PPM-based outcomes relevant to Agile

Agile And Project Portfolio Management Ppm Deloitte

J. Kent Crawford

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   Zarządzanie portfelem projektów w organizacji Paweł Cabała,2018-02-12 Celem niniejszej monografii jest przegl d analiza i ocena koncepcji zarz dzania portfelem projekt w w organizacji Podej cie portfelowe do zarz dzania projektami lokuje omawian problematyk w dziedzinie zarz dzania strategicznego Motywem przewodnim rozwa a jest przyj cie tezy o rosn cym znaczeniu projekt w w kszta towaniu oraz implementacji strategii wsp czesnych organizacji Ksi ka zawiera trzyna cie rozdzia w kt re zosta y zgrupowane w trzech cz ciach zatytu owanych koncepcje metody oraz zastosowania Monografia jest skierowana do szerokiego grona odbiorc w w szczeg lno ci do tych przedstawicieli rodowiska naukowego kt rzy prowadz badania na pograniczu zarz dzania projektami i zarz dzania strategicznego Zagadnienia poruszane w ksi ce mog tak e zainteresowa przedstawicieli praktyki gospodarczej zw aszcza os b zajmuj cych kierownicze stanowiska w organizacjach zarz dzanych przez projekty   *Project Management Best Practices: Achieving Global Excellence* Harold Kerzner,2018-02-07 The comprehensive guide to project management implementation updated with the latest in the field Project management has spread beyond the IT world to become a critical part of business in every sphere built on efficiency analysis and codified practice professional project management leads to the sort of reproducible results and reliable processes that make a business successful Project Management Best Practices provides implementation guidance for every phase of a project based on the real world methodologies from leading companies around the globe Updated to align with the industry s latest best practices this new Fourth Edition includes new discussion on Agile and Scrum tradeoffs and constraints Portfolio PMO tools and much more Get up to date information on the latest best practices that add value at every level of an organization Gain insight from more than 50 project managers at world class organizations including Airbus Heineken RTA IBM Hewlett Packard Sony Cisco Nokia and more Delve deeper into implementation guidance for Agile Scrum and Six Sigma Explore more efficient methodologies training measurement and metrics that boost organization wide performance Adopt new approaches to culture and behavioral excellence including conflict resolution situational leadership proactive management staffing and more Ideal for both college and corporate training this book is accompanied by an Instructor s Manual and PowerPoint lecture slides that bring project management concepts right into the classroom As the field continues to grow and evolve it becomes increasingly important to stay current with new and established practices this book provides comprehensive guidance on every aspect of project management with invaluable real world insight from leaders in the field   Realize PPM Chris Garibaldi,Michael Ravin,Matthew Ku,2020-01-31 Project Portfolio Management PPM provides the ability to significantly reduce cost increase delivery efficiency save revenue for priority investments and more effectively employ an organization s workforce to strategically aligned initiatives Deloitte Consulting LLP s PPM practice provides insights for technology and business leaders to better deliver for their respective businesses using PPM PPM provides direct visibility into a leader s organization thus providing the information required to lead and make decisions authoritatively It can be

applied to many industries at varying levels of organizational maturity By focusing on people first then on process and viewing technology as an enabler PPM can guide a business to maturity If applied effectively PPM helps one deliver value in the digital age Clearly stated and supported by real world examples this book helps leaders wield the power of PPM

Agile Portfolio Management Klaus Nielsen,2021-09-27 Agile Portfolio Management deals with how an organization identifies prioritizes organizes and manages different products This is done in a streamlined way in order to optimize the development of value in a manner that s sustainable in the long run It ensures that a company provides their clients with the best value for their investment A good portfolio manager understands and follows the agile principles while also considering the various factors needed to successfully manage numerous teams and projects The project management offices of many organizations are faced with the reality of more and more agile deliverables as part of agile transformations however they lack the knowledge to perform these tasks Researchers and practitioners have a good understanding of project program and portfolio management from a plan based perspective They have common standards from Axelos PMI and others so they know the best practices The understanding of agile on a team level is fairly mature and the knowledge of more agile teams scaling is increasing However the knowledge of agile portfolio management is still limited The aim of this book is to give the reader an understanding of management of a portfolio of agile deliverables what the options are theory what we know research and what others are doing practice Many organizations in banking or insurance to name a few are in the middle of major agile transformations with limited knowledge of the practice In this book the author collects and analyzes common practices in various industries He provides both theory and through case studies the practical aspects of agile portfolio management

Business Driven Project Portfolio Management Mark Perry,2011-03-01 Official reference material for the Portfolio Management Professional PfMP Credential Examination Project portfolio management PPM is a term that is used to describe methods for analyzing and collectively managing groups of projects based on numerous factors and considerations The fundamental objective of PPM is to determine the best projects to undertake in support of the goals objectives and strategies of the organization Business Driven Project Portfolio Management covers the top 10 risks that threaten PPM success and offers practical alternatives to help ensure achievement of desired results Written from a business perspective it contains the executive insights management strategy tactics processes and architecture needed for the successful implementation ongoing management and continual improvement of PPM in any organization   Agile Multi-Project Management Ulla Sebestyén,2017-05-29   *Project Program and Portfolio Management in easy steps* John Carroll,2014-08-31 Project Program and Portfolio Management P3M represents project management taken to the enterprise level It is increasingly being recognised as critical to the success of projects in large organizations such as governments and multinational corporations Conversely it is also being recognised that failure to implement it in an organization will often result in a string of poor performing and failed projects While P3M should therefore be considered critical for large organisations it can also play a

significant part in improving the success and financial payback of projects in any size of business Whether you will be commissioning running involved in the delivery of or are just interested in the possibilities that program and portfolio management can bring Project Program and Portfolio Management in easy steps will give you a good understanding of the subject The few books that have been published on the subject to date tend to be technical manuals or theoretical text books rather than hands on guides So if you need to get up to speed on the subject quickly this book is for you It will show you how to implement program and or portfolio management in easy steps and how to get the greatest benefit from using one or both in your organisation Table of Contents Introduction why every organization can benefit from P3MProject Management establishing the starting pointProgram Management moving on from project managementPortfolio Management turning enterprise strategy into business realityBusiness Environment preparing the organizationImplementing Program ManagementImplementing Portfolio ManagementBenefits ManagementStakeholder ManagementRisk ManagementCorporate GovernanceAction Plan and Road Map Note from the author In case you were wondering why there isn t a comma after Project in the title of the book it s because the book doesn t cover project management it covers project program management and portfolio management which are developments from and extensions to project management A project program refers to a series of projects that are related and together will achieve a major change in a business A portfolio refers to the total set of all the projects and programs being carried out in a business at any given time Although I have included a chapter on project management it is not intended to be a complete coverage of the subject It is only included to establish a baseline from which to compare and contrast program management and portfolio management For a complete coverage of project management I would recommend Effective Project Management in easy steps or Agile Project Management in easy steps if you are working in an agile project environment   The Handbook of Project Portfolio Management Dennis Lock,Reinhard Wagner,2018-10-09 Managing large and complex organizations balancing the needs of business as usual new products and services and business change assuring risk across everything the business does these are all core requirements of modern business which are provided by the discipline of portfolio management The Handbook of Project Portfolio Management is the definitive publication that introduces and describes in detail project portfolio management in today s ever changing world The handbook contains the essential knowledge required for managing portfolios of business change with real life examples that are being used by today s organizations in various industries and environments The team of expert contributors includes many of the most experienced and highly regarded international writers and practitioners from the global project portfolio management industry selected to provide the reader with examples knowledge and the skills required to manage portfolios in any organization Dennis Lock and Reinhard Wagner s definitive reference on project portfolio management explains the context and role of the discipline the practical processes tools and techniques required for managing portfolios successfully the capability required and how to develop it The text also covers

the recognized standards as well as emerging issues such as sustainability and environment Collectively this is a must have guide from the leading commentators and practitioners on project portfolio management from across the world **Agile Project Management** Project Management Journal,2013-06-26 The development of the Agile Movement whatever the area of application or discipline comes from the famous faster cheaper better maxim As such the agile manufacturing paradigm rests on four principles response to change and uncertainty supplying highly customized products synthesis of diverse technologies and intra enterprise and inter enterprise integration For the reader interested in agile project management applications response to changes and transformations and its impact on managing projects this book is a must read Various insights are covered including how to master complexity and changes in projects economy and society how interaction between the project management team and project owners can influence risk management how to move beyond the traditional mechanistic project management approach how to include agile principles into an improved Logical Framework Analysis structure what the impact is of agile principles on project management organizations what kind of innovative project management practice supports agile principles and much more   Implementing Project Portfolio Management De Wu,Te Wu,Panos Chatzipanos,2018 The Standard for Portfolio Management Fourth Edition is a major up date to the third edition There are three major changes 1 The new book is now a principle based standard in which the applicability has achieved greater universality 2 The breadth of the new standard is broader en compassing a portfolio life cycle aligning with complexity and system theories portfolio stakeholder management and portfolio value management 3 The depth has also been increased to include a section on capability and capacity a major rework on governance management and significant insights in value management and stakeholder management As a principle based standard the how of portfolio management is largely removed and thus even with a significant addition of concepts and practices the new standard is nearly 20 percent shorter in length than the previous edition This is a significant trade off To address the hows select members of the core team decided to work together to write this book Implementing Project Portfolio Management A Companion Guide to the Standard for Portfolio Management   Agile Portfolio Management Jochen Krebs,2008-07-16 Agile development processes foster better collaboration innovation and results So why limit their use to software projects when you can transform your entire business Written by agile mentoring expert Jochen Krebs this book illuminates the opportunities and rewards of applying agile processes to your overall IT portfolio Whether project manager business analyst or executive you ll understand the business drivers behind agile portfolio management And learn best practices for optimizing results Use agile processes to align IT and business strategy Adapt and extend core agile processes Orchestrate the collaboration between IT and business vision Eliminate wish list driven requirements and manage expectations instead Optimize the balance of projects resources and assets in your portfolio Use metrics to communicate project status quality even team morale Create a portfolio strategy consistent with the goals of the organization Achieve organizational and process transparency Manage your business with

agility and help maximize the returns   Agile Portfolio Management Klaus Nielsen,2022   *Project Portfolio Management Tools and Techniques* Parviz F. Rad,Ginger Levin,2006 Does your organization want to achieve success in prioritizing projects systematically deliberately and logically Project Portfolio Management Tools and Techniques is written to demonstrate how to elevate your organization s project management thinking to the level beyond managing individual projects in a standalone fashion This book is for those executives and other project professional who strive to have a formalized system of authorizing the right projects and abandoning the wrong projects who desire to spend resources in the most efficient manner and who want to have an actionable strategic plan for improving organizational project management sophistication Project Portfolio Management Tools and Techniques deals with the full spectrum of project portfolio management PPM functions from selecting projects through formalized portfolio management processes to facilitating the successful execution of projects through creating a formalized project friendly environment This book will aid you in the implement of a PPM system assist in gaining the necessary commitment from executive management and provide guidelines for the modification of operational practices Get ahead of the game by seeing a comprehensive project portfolio model that can help you establish yours successfully   Manage Your Project Portfolio Johanna Rothman,2016-08-01 You have too many projects and firefighting and multitasking are keeping you from finishing any of them You need to manage your project portfolio This fully updated and expanded bestseller arms you with agile and lean ways to collect all your work and decide which projects you should do first second and never See how to tie your work to your organization s mission and show your managers your board and your staff what you can accomplish and when Picture the work you have and make those difficult decisions ensuring that all your strength is focused where it needs to be All your projects and programs make up your portfolio But how much time do you actually spend on your projects and how much time do you spend on emergency fire drills or waste through multitasking This book gives you insightful ways to rank all the projects you re working on and figure out the right staffing and schedule so projects get finished faster The trick is adopting lean and agile approaches to projects whether they re software projects projects that include hardware or projects that depend on chunks of functionality from other suppliers Find out how to define the mission of your team group or department with none of the buzzwords that normally accompany a mission statement Armed with the work and the mission you ll manage your portfolio better and make those decisions that define the true leaders in the organization With this expanded second edition discover how to scale project portfolio management from one team to the entire enterprise and integrate Cost of Delay when ranking projects Additional Kanban views provide even more ways to visualize your portfolio   **The Stanford Alumni Directory** ,2004   *Project Management Maturity Model* J. Kent Crawford,2021-04-11 Assisting organizations in improving their project management processes the Project Management Maturity Model defines the industry standard for measuring project management maturity and agile and adaptive capabilities Project Management Maturity Model Fourth Edition provides a

roadmap showing organizations how to move to higher levels of organizational behavior improving project success and organizational performance It s a comprehensive tool for enhancing project management practices covering areas critical to organizational improvement such as the project management office management oversight and professional development It also provides methods for optimizing project management processes and suggestions for deploying the model as a strategic tool in improving business outcomes New material in each chapter also outlines good practices for implementing adaptive an agile processes The book also includes the Project Portfolio Management Maturity Model which covers best practices for determining portfolio maturity setting short term priorities implementing benefits realization management improving portfolio management processes and tracking progress The author J Kent Crawford CEO of PM Solutions describes the basics of project management maturity including the benefits of assessing maturity and presents a comprehensive framework for improving organization s processes Chapters are based on the ten project management knowledge areas specified in the Project Management Institute s standard the PMBOK Guide This edition provides new and revised materials based on the PMBOK Guide including a fresh focus on agile and adaptive methods benefits realization and organizational change management Organizations can use this book to Determine the maturity of your organization s project management processes Gauge readiness for agile transformation Map out a logical path to improve your organization s processes Set priorities for short term process improvement Track and visualize improvements in project management over time Learn to translate process maturity into business results After an objective assessment an organization can set its goals for increasing the capability of its processes and develop a plan for reaching those goals This book is ideal for anyone involved with improving the capability of an organization s project and portfolio management processes __The Project Manager's Guide to Mastering Agile__ Charles G. Cobb,2015-01-05 Streamline project workflow with expert agile implementation The Project Management Profession is beginning to go through rapid and profound transformation due to the widespread adoption of agile methodologies Those changes are likely to dramatically change the role of project managers in many environments as we have known them and raise the bar for the entire project management profession however we are in the early stages of that transformation and there is a lot of confusion about the impact it has on project managers There are many stereotypes and misconceptions that exist about both Agile and traditional plan driven project management Agile and traditional project management principles and practices are treated as separate and independent domains of knowledge with little or no integration between the two and sometimes seen as in conflict with each other Agile and Waterfall are thought of as two binary mutually exclusive choices and companies sometimes try to force fit their business and projects to one of those extremes when the right solution is to fit the approach to the project It s no wonder that many Project Managers might be confused by all of this This book will help project managers unravel a lot of the confusion that exists develop a totally new perspective to see Agile and traditional plan driven project management principles and practices in a new light as

complementary to each other rather than competitive and learn to develop an adaptive approach to blend those principles and practices together in the right proportions to fit any situation There are many books on Agile and many books on traditional project management but what s very unique about this book is that it takes an objective approach to help you understand the strengths and weaknesses of both of those areas to see how they can work synergistically to improve project outcomes in any project The book includes discussion topics real world case studies and sample enterprise level agile frameworks that facilitate hands on learning as well as an in depth discussion of the principles behind both Agile and traditional plan driven project management practices to provide a more thorough level of understanding **Agile** Nancy Y. Nee,2011 While agile project management has enjoyed a reputation as the next magic bullet many companies have unsuccessfully adopted this approach due in large part to their lack of readiness assessment unfocused skill development and existing corporate culture structures This paper serves as a guide to the pitfalls of agile project management adoption as well as best practices for organizations to develop a blended customized approach that matches their unique situation The agile culture is defined along with the differences between the traditional waterfall and agile approaches themselves Key challenges to agile adoption such as access to project portfolio management PPM existing structures and corporate culture as well as concerns on the executive team and stakeholder levels are addressed The seven distinct elements of an agile environment are identified Organizational project portfolio team and project manager readiness assessments are discussed The paper concludes by examining the attributes of an Agile project manager along with examples of successful adoptions of the hybrid approach *Project Portfolio Management* Harvey A. Levine,2010-09-29 Project Portfolio Management PPM goes beyond the typical project management approach to offer a set of proven business practices that can help executives program managers and project managers bring projects into alignment with the strategies resources and executive oversight of the overall enterprise Step by step this book shows how to take a project from the inception of a vision to the realization of benefits to the organization Project Portfolio Management draws on project management expert Harvey A Levine s years of research and distills the knowledge and best practices from dozens of leaders in the field to show how to select and implement the projects that will garner the best results Throughout this important resource Levine tackles the many challenges associated with PPM including Ranking value and benefits Determining the size of the portfolio pipeline Assessing the impact of uncertainty on projects and portfolios Understanding the benefit and risk relationship Establishing a portfolio governance capability Managing the portfolio to maximize benefits Implementing PPM **Implementing Project Portfolio Management** Dr Panos Chatzipanos,Dr Te Wu,2018 Understanding portfolio management Te Wu The portfolio life cycle Panos Chatzipanos Portfolio strategic management Steve Butler Te Wu Panos Chatzipanos Portfolio governance Nick Clemens Portfolio resource capacity and capability management Panos Chatzipanos Engaging portfolio stakeholders Te Wu Portfolio value management Debbie McKee Portfolio risk management Nick Clemens and Debbie McKee Achieving and

sustaining execution excellence through strategic business execution Te Wu Applying systems thinking to portfolio management Panos Chatzipanos Encountering harnessing and navigating complexity Panos Chatzipanos Agile portfolio management Gary Sikma and Nick Clemens Dealing with environmental factors and cross cultural challenges in portfolio management Panos Chatzipanos Current trends in portfolio management Te Wu

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