IBM Strengthens Focus on Professional Project Management

Center of Excellence Celebrates More Than Two Decades of Service

By **Jim Boland**, Leader, and **Orla Stefanazzi**, Communications Lead,
IBM Project Management Global Centre of Excellence, IBM Global Business Services

IBM has made an ongoing commitment to project management excellence. The journey began in the early to mid-nineties when we transformed our culture and support systems to improve business posture. The company took bold steps in how to organize, execute and track work. We also began to group work into projects that produced services, products and solutions for our customers. This approach was applied to both external and internal development projects.

IBM's Project Management Center of Excellence:

- Helps the organization become a project-based enterprise that applies and integrates project management disciplines into all core business processes and systems;
- Drives consistent and broad use of project management disciplines, including the formalization of the position of project manager throughout organization

On February 5, 1997, the IBM Project Management Center of Excellence (PMCOE) was born with a charter to drive IBM's transition to and support of professional project management worldwide, a competency deemed necessary to ensure effectiveness and success within a matrix enterprise.

Since its inception, the IBM PMCOE—working hand in hand with all business units worldwide—ensured that we became a project-based enterprise that applies and integrates project management disciplines into all core business processes and systems.

The initial charter drove more consistent and broader use of project management disciplines, including the formalization of the position of project manager throughout our organization.

Over time, the IBM PMCOE has driven the transformation and integration of project management into the fabric of the organization. Our professionals are more experienced and capable in their abilities to get their work done using project management disciplines.

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Project Management Case Studies Harold Kerzner,2017-04-11 THE 1 PROJECT MANAGEMENT CASE STUDIES BOOK NOW FEATURING NEW CASES FROM DISNEY THE OLYMPICS AIRBUS BOEING AND MORE After on the job experience case studies are the most important part of every project manager s training This Fifth Edition of Project Management Case Studies features more than one hundred case studies that detail projects at high profile companies around the world These cases offer you a unique opportunity to experience first hand project management in action within a variety of contexts and up against some of the most challenging conditions any project manager will likely face New to this edition are case studies focusing on agile and scrum methodologies Contains 100 plus case studies from companies that illustrate both successful and not so successful project management Represents an array of industries including medical and pharmaceutical aerospace entertainment sports manufacturing finance telecommunications and more Features 18 new case studies including high profile cases from Disney the Olympics Boeing 787 Dreamliner and Airbus 380 Follows and supports preparation for the Project Management Professional PMP Certification Exam Experienced PMs project managers in training and students alike will find this book to be an indispensable resource whether used as a standalone or combined with the bestselling Project Management A Systems Approach to Planning Scheduling and Controlling 12th Edition PMI CAPM PMBOK PMP and Project Management Professional are registered marks of the Project Management Institute Inc Case Studies in Project, Program, and Organizational Project Management Dragan Z. Milosevic,Peerasit Patanakul,Sabin Srivannaboon,2011-08-17 The ever expanding market need for information on how to apply project management principles and the PMBOK contents to day to day business situations has been met by our case studies book by Harold Kerzner That book was a spin off from and ancillary to his best selling text but has gained a life of its own beyond adopters of that textbook All indications are that the market is hungry for more cases while our own need to expand the content we control both in print and online woudl benefit from such an expansion of project management case content The authors propose to produce a book of cases that compliment Kerzner s book A book that offers cases beyond the general project management areas and into PMI s growth areas of program management and organizational project management The book will be structured to follow the PMBOK in coverage so that it can not only be used to supplement project management courses but also for self sudy and training courses for the PMP Exam PMI PMBOK PMP and Project Management Professional are registered marks of the Project Management Institute Inc *Project Management: Novice-To-Expert! a Qualitative Comparative Case Study* Derrick J. Walters PMP EdD,2018-05-03 The project management profession is proliferating and many company executives have ascertained that efficient and effective project management is required to help them achieve their strategic goals and objectives However there are challenges according to the Standish group 52% of all IT projects are delivered at 189% of budget and 70% of all IT projects are late As a result many company executives are requiring project managers to enhance

their project management acumen and become leaders who manage projects Essentially leaders who are equipped with business and domain knowledge pragmatic tools and techniques conflict resolution skills and soft skills among others that will galvanize their project teams and create an environment in which project success is the norm Project Management Novice To Expert is a qualitative comparative case study approach that investigates how project managers in the context of the Engineering Procurement and Construction management EPCM industry initiate navigate and successfully traverse the arduous but rewarding path that the author calls the Novice To Expert Continuum Specifically this book is an expose on how project managers become experts The book primarily focuses on the EPCM industry but the information uncovered by this research can be applied to other professions such as IT Healthcare Banking library science Real Estate Marketing Sales Accounting Finance government sanitation telecommunications pharmaceuticals and beyond The three major constructs of expertise Absolute relative and the theory of deliberate practice are used as the studys conceptual framework along with project management continuing professional education CPE and informal learning to investigate and ultimately expound on how project managers become experts in the context of the EPCM industry and other industries as mentioned above **IT STRATEGIC MANAGEMENT □□□□□□ by Strategic Case Study and Training** TOMOHISA FUJII,2014-06-14 By this book you can understand the IT skill for IT system engineer and IT system developer IT project manager The IT skill is the one which becomes the core competence and the advantage and the competitiveness of IT human resources and this book provides the skill and the knowledge of the empowerment which is indispensable to leap It adopts the composition which aimed at this manual s arranging the case study of the appropriate theme everywhere to polish the skill of the practicing empowerment and attempting to strengthen the system thinking power to think of personally in the approach Moreover it organizes an indispensable knowledge corner and it takes up and it is introducing the basic knowledge which is indispensable for the reader who aims to grow as IT human resources in the communication ability and the basics of the bargaining ability too Here let s introduce contents in each chapter Chapter 1 the outside and the internal environment and the skill to surround IT human resources you can clarify the road map and the skill of IT engineer It explores about the needs of the company and BSC of IT engineer and the SWOT analysis the excellence career path and IT skill the self innovation of IT engineer the global standard of the becoming information oriented Chapter 2 exploring core competence in the becoming information oriented process you can understand the basics of the becoming information oriented process Almost it clarifies project management ability It sees in detail about the corresponding competence of the becoming information oriented which consists of the management strategy planning and promotion process the becoming information oriented strategy planning and promotion process systematization promotion process operations management process Chapter 3 exploring core competence with the ability axis you can clear up the IT engineer ability to lead a system to the success It introduces the seven diamond rule of the system thinking at the ability axis of IT engineer and you can understand the illustration

expressive power which is indispensable for IT engineer Moreover it explores about the embodiment of the information control power and the communication the team working and the leadership the bargaining ability and the client needs Chapter 4 the practice of the core competence you can practice the IT system design Almost it introduces the point of the operation management of the manufacture the circulation the sale and each administration genre which consists of physical distribution which designs after understanding the basic design of the IT system and the operation management including the systematic approach Chapter 5 the mission you can understand the mission of IT engineer It considers about the macro and the micro viewpoint the power of the digital organization and the intangible assets becoming information oriented innovating of business management the corporate culture and the conflict of the becoming information oriented the risk management and the becoming information oriented It expects that above composition can utilize as the initiation book of the empowerment in IT human resources Author Tomohisa Fujii Contents 1 The outside and the internal environment and the skill to surround IT human resources 8 It clarifies the road map and IT skill of IT engineer The analysis of BSC SWOT of the needs and IT engineer of the company 1 1 The analysis of BSC SWOT of the needs and IT engineer of the company 9 Let s analyze business management ability by the balance scorecard 9 The basics of the SWOT analysis for IT engineer 14 1 2 The self innovation for IT engineer 17 The self innovation model who jumps to IT engineer 17 Case study Making the road map of the self 21 1 3 The global standard of the becoming information oriented 22 JNX of the e commerce in the automotive industry 22 PMBOK 25 Rosetta Net 26 XML 28 CMM 31 Seven emerald model 36 2 Let s explore core competence in the becoming information oriented process it understands the basics of the becoming information oriented process 52 2 1 The project management ability 53 The ideal way of the skill management about the project 53 Case study The ideal way of the skill management about the project 53 To improve the productivity of the project 55 The mismatch of the project by thoroughgoing of the skill management 58 Setting the evaluation axis of the project 63 The external environment and the evaluation by the viewpoint of the internal environment 65 2 2 The corresponding competence of the management strategy planning and promotion process 68 The building of a management strategy and a business model 68 The basic knowledge for the management strategy working out 84 Case study The business model which aimed for the whole to be best by the design data utilization 88 Case study The out sourcing strategy which aimed to reform physical distribution 91 2 3 The corresponding competence of the becoming information oriented strategy planning and promotion process 93 The IT solution strategy 93 IT solution and the managing viewpoint 95 The reviewing of IT investment by the net present value law 98 Case study The point of the Web system in the e commerce 99 Case study The attention point in SFA introduction 103 Case study The attention point in CTI system introduction which cooperates with SFA 105 Case study The point of the data warehouse introduction 108 2 4 The corresponding competence of the systematization promotion process 110 The case study The practice of the management requirement by the groupware 113 Let s understand the technique of the system development

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examples and insights drawn from real world experience Leading edge exam preparation software including a test engine and electronic flashcards You ll also find authoritative coverage of key exam topics including Project Initiation and Scope Definition Project Planning Project Execution Control and Coordination Project Closure Acceptance and Support This book has been reviewed and approved as CompTIA Authorized Quality Curriculum CAQC Students derive a number of important study advantages with CAQC materials including coverage of all exam objectives implementation of important instructional design principles and instructional reviews that help students assess their learning comprehension and readiness for the exam Note CD ROM DVD and other supplementary materials are not included as part of eBook file *IT Project+ Study Guide* William Heldman,Lona Cram,2006-07-14 Here s the book you need to prepare for the latest version of CompTIA s IT Project exam This Study Guide was developed to meet the exacting requirements of today s certification candidates In addition to the consistent and accessible instructional approach that has earned Sybex the Best Study Guide designation in the 2003 CertCities Readers Choice Awards this book provides Clear and concise information on IT project management Practical examples and insights drawn from real world experience Leading edge exam preparation software including a test engine and electronic flashcards You ll also find authoritative coverage of key exam topics including IT Project Initiation and Scope Definition IT Project Planning IT Project Execution Control and Coordination IT Project Closure Acceptance and Support This book has been reviewed and approved as CompTIA Authorized Quality Curriculum CAQC Students derive a number of important study advantages with CAQC materials including coverage of all exam objectives implementation of important instructional design principles and instructional reviews that help students assess their learning comprehension and readiness for the exam Note On August 10 2004 CompTIA changed the name of the IT Project certification to Project in order to better reflect the title s application beyond IT professionals Neither the exam objectives nor the exam questions were changed The CAQC appoved content found in this edition of the IT Project Study Guide therefore remains valid and suitable for candidates preparing for the Project certification Note CD ROM DVD and other supplementary materials are not included as part of eBook file International Program and Project Management — Best Practices in Selected Industries Kenneth David Strang,Narasimha Rao Vajjhala,2025-03-06 This book examines the latest best practices in international program and project management offering invaluable insights across various industries Edited by renowned experts this book brings together a diverse range of case studies and research from leading scholars and practitioners worldwide From a detailed macro environmental analysis of contemporary project management to exploring the complexities of AI project management each chapter highlights critical strategies tools and methodologies needed to tackle today s evolving challenges in program and project management Topics such as ISO standards ISO 21502 project management body of knowledge PMBOK risk management in high complexity environments stakeholder management and agile business intelligence projects are discussed through practical case studies from industries ranging from fintech and biopharmaceuticals to public

administration This book is an essential resource for project managers researchers and industry professionals seeking to enhance their understanding of global project management dynamics and apply cutting edge approaches across sectors Chapter 7 is available open access under a Creative Commons Attribution 4 0 International License via link springer com

Proceedings of the ... PMI Annual Seminar/Symposium Project Management Institute. Seminar/Symposium,1990

Project Management in Practice Jack R. Meredith,Scott M. Shafer,2020-09-01 Project Management in Practice 7th Edition presents an applied approach to the essential tools strategies and techniques students must understand to achieve success in their future careers Emphasizing the technical aspects of the project management life cycle this popular textbook offers streamlined student friendly coverage of project activity risk planning budgeting and scheduling resource allocation project monitoring evaluating and closing the project and more Providing new and updated content throughout the seventh edition s concise pedagogy and hands on focus is ideally suited for use in one semester courses or modules on project management Clear and precise chapters describe fundamental project management concepts while addressing the skills real world project managers must possess to meet the strategic goals of their organizations Integrated throughout the text are comprehensive cases that build upon the material from previous chapters complemented by wealth of illustrative examples tables and figures review questions and discussion topics designed to reinforce key information **Handbook of Project-Based Management, Fourth Edition** Rodney Turner,2014-03-31 The Most Complete Current Guide to Project Based Management Thoroughly revised and reorganized The Handbook of Project Based Management Fourth Edition focuses on the role of the global project manager in today s high tech hyperconnected environment of continuous improvement and innovation Rodney Turner editor of the International Journal of Project Management explains how to implement a proven structured approach to achieving performance improvement through strategic change This practical resource describes how to align project goals with organizational goals maintain governance and manage project performance and process An all new case study runs throughout the book demonstrating real world applications of the concepts presented Coverage includes Leading change Beneficial change Project governance Program and portfolio management Governance of the projectbased organization Organizational capability Scope Project organization Stakeholders Quality Cost Time Risk Process models Start up Execution and control Close out *Global Project Management Handbook: Planning, Organizing and Controlling International Projects, Second Edition* David L. Cleland,Roland Gareis,2010-06-16 Learn and apply successful international project management techniques Contributors from 20 nations reveal how current project management concepts and techniques can be successfully applied in different political cultural and geographical settings Learn how project management is carried out in major countries such as Canada China Russia Germany France England and how these techniques can be applied globally Case histories from around the world provide lessons on the international application of project management 16 completely new chapters including ones on the rebuilding of Iraq project management in outsourcing

initiatives and developing multinational teams **The Handbook of Project-based Management** J. Rodney Turner,2008-10-15 Discover How to Dramatically Improve the Processes of Project Based Management in Any Organization One of the most influential books ever written on the development of project management The Handbook of Project Based Management has been completely revised for a new generation of students and practitioners The Third Edition now features a major change in focus from delivering corporate objectives to achieving strategic change including embedding corporate change after a project is completed Filled with over 150 illustrations The Third Edition of The Handbook of Project Based Management contains A rigorous guide to project management practice for the twenty first century Complete tools for managing project performance and process New to this edition new focus on achieving strategic change new information on the project life cycle new applications to different industries new material on strategic design stakeholders and organizational capability shift in emphasis from administrative procedures to governance Inside this Cutting Edge Guide to Twenty First Century Project Management The Context of Projects Projects for Delivering Beneficial Change Project Success and Strategy The People Involved Managing Performance Scope Project Organization Quality Cost Time Risk Managing the Process Project Process Project Start Up Project Execution and Control Project Close Out Governance of Project Based Management Project Governance Program and Portfolio Management Developing Organizational Capability Governance of the Project Based Organization International Projects *Project Management in New Product Development* Bruce Barkley,2007-11-02 Turn Innovative Ideas into Products and Services and Manage and Control Them Using Project Management Tools The first book to integrate project management and product development Project Management in New Product Development shows you how to manage the translation of ideas into new products and services and get them to market cheaper better and faster using advanced project management tools and techniques Packed with detailed case studies and illustrations this unique book explains how to move new products and services quickly from concept to product to market as a managed and seamless process free of problems and delays This project tool also shows how to ensure that bad products are stopped at gateway points before they become product and project failures Project Management in New Product Development features The first integrated treatment of project management and new product development designed for modern globally oriented firms Numerous case studies covering software technology electronics construction telecommunications military and aerospace 150 informative tables figures and graphics The PR Agency Handbook Regina Luttrell,Luke W. Capizzo,Adrienne A. Wallace,2026-03-05 An exciting introduction to agency life this insider s view of professional PR firms equips you to create a successful career in the industry **Successful Project Management** Jack Gido,James P. Clements,2003 Covering everything students need to know about working successfully in a project environment this second edition includes a copy of Microsoft Project 2000 on CD ROM and a series of case studies with questions that have been framed for individual and group response Pub desc **PMP Certification, A Beginner's Guide**

George G. Angel,2009-11-10 Essential Project Management Skills Made Easy This accessible guide bridges the gap between being a project manager and becoming a globally recognized Project Management Professional PMP Covering the latest PMP exam content from the Project Management Institute PMI the book explains PMI s worldwide standard methods nine knowledge areas and 42 processes You ll learn proven strategies for improving project efficiency and effectiveness balancing constraints communicating timely and accurate project status and successfully bringing a project to completion A real world case study that s followed throughout the book provides helpful examples checklists and proven project results Designed for Easy Learning Key Skills Concepts Chapter opening lists of specific skills covered in the chapter Ask the Expert Q A sections filled with bonus information and helpful tips Try This Hands on exercises that show you how to apply your skills Notes Extra information related to the topic being covered Tips Helpful reminders to help you prepare for the PMP exam **Strategic Lean Thinking and Value Management for Gravel Roads in Zambia** Richard Kasongo,2015-11-25 Doctoral Thesis Dissertation from the year 2015 in the subject Engineering General course Civil Engineering Management Construction Project Management language English abstract This research topic is entitled Strategic Lean Thinking and Value Management for Gravel Roads The study captured 82 respondents as research sample to a case study of Output Performance Based Contracts OPRCs for the Construction and Maintenance of Gravel Roads in Zambia Purposive sampling was used as most research participants were drawn from second generation OPRCs that were active between 2009 and 2014 The study was aimed at devising new Construction and Maintenance Contract methods for gravel roads that are based on Lean Thinking and Value Management philosophies in Zambia The established epistemological background to the study is that most of the Zambian road network is of gravel or earth standards and is therefore imperative that they are well maintained to attain desired service levels to properly serve the intended beneficiaries the road users The Road Development Agency Annual Report of 2009 indicated that 33 000 Km of the total 40 671 Km core road network is classified as gravel roads unpaved which are at the moment mostly in a deteriorated state The study revealed that currently in Zambia Gravel Road Construction projects are commonly being realised through the use of traditional Contracts such as admeasured by the use of Bills of Quantities BOQs the Lump sum and Cost plus etc These are mainly short term form of Contracts which to some extent lack some components of sustainable maintenance regimes thereby rendering the Government and other Promoters efforts futile as gravel roads sooner or later deteriorate just after the first rain season upon their construction This was theoretical perspective which served as driver to the Research problem The study noted that current forms of Contracts did not inspire aspire and spur the spirit of ownership as the local people were left out in the planning and design stages of gravel road projects Despite all the attempts made by Government through the RDA and other implementing Agencies the Road Construction Industry in general has failed to get the best value for money through the use of these conventional types of Contracts One of the reasons for this failure according to Womack and Jones 2003 is that it is hard to define and realise value

this is partly because most Producers Road Contractors want to make what they are already making and partly because Customers only know some variant of what they are already getting Proceedings - Project Management Institute Project Management Institute. Seminar/Symposium,1992

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